

Public Health Law

Office for State, Tribal, Local and Territorial Support Centers for Disease Control and Prevention

The Legal Epidemiology Competency Model Version 1.0

Competencies are the knowledge and skills that workers need to perform their work well—a set of statements that workers and employers can use to define their accomplishments and work goals.¹ A *competency model* is a list of competencies, organized into groupings or domains, which describes the range of skills needed for satisfactory to exceptional employee performance. Some governmental agencies refer to these as "core competencies."

The goal of the Legal Epidemiology Competency Model (LECM), presented in Figure 1 (below), is to offer guidelines for minimum competencies in *legal epidemiology*,² including research and translation knowledge and skills required of public health practitioners, lawyers, and policy experts working in state, tribal, local, or territorial health departments.

Background and Purpose

The LECM is neither comprehensive nor prescriptive; in most cases, competencies used from this model to create job-related standards will depend on the practitioner's area of study. Rather, the aim of this project is to present a user-friendly model of *specific skills and knowledge necessary to effectively develop, implement, or oversee legal epidemiology studies*.

Developed by the Public Health Law Program (PHLP) in the Centers for Disease Control and Prevention (CDC), the LECM has the promise to 1) provide a common language to describe the critical skills and knowledge of practitioners engaged in the scientific study of law as a factor in the cause, distribution, and prevention of disease and injury; 2) drive the development of legal epidemiology-focused curricula, scholarly support, and additions to the literature; and 3) guide the development of products related to public health law research and training under federal capacity building cooperative agreements, and similar funding opportunities.

² Legal epidemiology is the scientific study of law as a factor in the cause, distribution, and prevention of disease and injury. *See* Scott Burris, Marice Ashe, Donna Levin, Matthew Penn, & Michelle Larkin, <u>A Transdisciplinary</u> <u>Approach to Public Health Law: The Emerging Practice of Legal Epidemiology</u>, 37 Ann. Rev. Pub. Health 135 (2016).



¹ <u>Competency Models—Communicating Industry's Education and Training Needs: Competency Model Development</u> <u>and Use: A Technical Assistance Guide</u>, Competency Model Clearing House (2015).

Many experts and organizations have supported the development of the LECM. A multidisciplinary <u>Expert Review Workgroup</u> assisted the CDC team with the elements included in this final draft, providing suggestions and comments. The <u>Public Health Foundation</u> (PHF) guided the model's validation and provided feedback on the framework of the draft model, project methodologies, and competency development process. PHF also developed targeted <u>communications materials</u> from this work. In May 2017, PHF hosted a <u>virtual town hall meeting</u> focused on the draft LECM that was attended by more than 130 people. During and after this meeting, participants could provide input on the draft LECM. That feedback is reflected in this version of the LECM.

Ideally, the LECM will be the standard used by practitioners to ensure that legal epidemiology deliverables, including trainings, are competency-based. For instance, under an umbrella cooperative agreement managed by CDC's Office for State, Tribal, Local and Territorial Support (OSTLTS), ChangeLab Solutions has developed a series of competency-based legal epidemiology trainings using the previous version of the LECM as a guide. These free, on-demand trainings are available on the Public Health Law Academy website. Other anticipated uses of the LECM include

- Updating and revising job descriptions by employers
- Career planning and self-assessment by employees
- Career guidance and exploration for students
- Developing Competency-based training and learning outcome objectives
- Developing, evaluating, and planning curricula

Key Assumptions About the LECM

The LECM is meant to reflect the practice of legal epidemiology. As such, PHLP and the Expert Review Workgroup understood that certain assumptions must be made about competency development in a transdisciplinary, cross-cutting, emerging field:

- Legal epidemiology recognizes that generating, analyzing, and communicating information about law through quantitative and qualitative analysis is essential to the promotion of population health.
- Legal epidemiology practitioners, including non-attorneys, should possess basic competencies in public health law,³ including understanding the process for creating and implementing law and policy, as well as basic principles of administrative and constitutional law. An understanding of these basic principles is essential to demonstrating competency in legal epidemiology.
- These competencies do not limit the practice of legal epidemiology; they are meant to reflect basic competencies at three tiers of practice within each domain, but not all of the necessary skills for every job would be represented in the model, and every person working in the field would not necessarily need all of the competencies listed. As such,

³ The Public Health Law Competency Model describing these competencies can be found on <u>CDC's Public Health</u> <u>Law website</u>.

the model was created to provide a broad set of skills and should be tailored for individual job descriptions and uses.

Organization of the LECM

The LECM is organized into three major domains: 1) general legal epidemiology competencies, 2) legal mapping, and 3) legal evaluation. Domain 1 focuses on cross-cutting knowledge and includes statements related to basic research and epidemiology skills needed to conduct and translate both types of legal epidemiology studies. Domain 2 addresses those competencies needed for conducting legal mapping studies, including those related to identifying the need for and designing policy surveillance projects. Domain 3 focuses on legal evaluation and includes statements related to designing projects that study potential associations between health and law.

The organization of the LECM into three tiers (entry level, mid-tier, and senior manager/principal investigator) reflects three stages of legal epidemiology career development and closely mirrors the three stages of public health career development, as defined by PHF's Council on Linkages. This framework, depicted in Figure 2 (below), allows the competencies to build upon one another, supports those who are involved in legal epidemiology studies at progressive stages of their careers, and provides guidance on identifying appropriate competencies for the relevant career stage. Key behaviors are also offered to reflect each competency statement across each tier. Key behaviors are those associated with each competency that the most competent public health practitioners will engage in while performing their jobs.

Acknowledgments and Disclaimers

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For further assistance with the LECM, please contact PHLP at <u>phlawprogram@cdc.gov</u>. PHLP provides technical assistance and public health law resources to advance the use of law as a public health tool. PHLP cannot provide legal advice on any issue and cannot represent any individual or entity in any matter. PHLP recommends seeking the advice of an attorney or other qualified professional with questions regarding the application of law to a specific circumstance. The findings and conclusions in this summary are those of the authors and do not necessarily represent the official views of CDC.

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FIGURE 1. Legal Epidemiology Competency Model, Version 1.0: Domains, Competencies, and Key Behaviors

Competency	Tier 1	Tier 2	Tier 3
Statement 1			
	1.1.1a: Conduct	1.1.2a: Identify key	1.1.3a: Identify needs
Articulate the	background research	sources of data for	for health, fiscal,
importance of legal	on a problem in terms	legal epidemiology	administrative, legal,
epidemiology concepts	of public health	purposes	social, and political
to inform health,	burden, including		research
fiscal, administrative,	burdens, disparities,		
legal, social, and	and applicable laws		
political research and	and policies		
discourse	1.1.1b: Define and	1.1.2b: Link legal	1.1.3b: Explain legal
	describe basic legal	epidemiology concepts	epidemiology concepts
	epidemiology	to existing and planned	to transdisciplinary
	principles and concepts	public health activities	collaborations,
	principles and concepts	•	partnerships, and team
		and programs	building
	1.1.1c: Identify	1.1.2c: Identify	1.1.3c: Promote legal
	opportunities to	opportunities to	epidemiology
	include legal	incorporate legal	principles and concepts
	epidemiology	epidemiology	in organizational
	principles in existing	principles in cross-	strategic planning
	organizational activities	sector collaborations,	processes and in policy
	0	funding applications,	agendas for federal,
		and outreach	state, tribal, local,
			territorial, and global
			public health programs,
			as well as
			nongovernmental
			organizations and
			-
Competency	Tier 1	Tier 2	academic programs Tier 3
Statement 2			
	1.2.1a: Apply basic	1.2.2a: Determine	1.2.3a: Ensure relevant
Apply legal	ethical and legal	study processes and	approvals are obtained
epidemiology	principles pertaining to	outcomes (timeline,	for research studies
principles to research	the collection,	Institutional Review	
studies, funding	maintenance, use, and	Board coordination,	
opportunities, and	dissemination of legal	publications)	
policy agendas	epidemiology data		
	1.2.1b: Serve as a	1.2.2b: Assemble a	1.2.3b: Manage a
	member of a	transdisciplinary legal	transdisciplinary legal
	transdisciplinary legal	epidemiology research	

Domain 1: General Legal Epidemiology Competencies

	epidemiology research team 1.2.1c: Collaborate across relevant disciplines to effectively use the resources allocated for specific legal epidemiology studies 1.2.1d: Draft study documentation, including scoping information and legal epidemiology research protocols, codebooks, and data sheets	team across disciplines, including assignment of roles and responsibilities 1.2.2c: Assign available resources to activities needed to support high quality legal epidemiology research 1.2.2d: Recommend study documentation processes to finalize coding schemes and research protocols	epidemiology research team 1.2.3c: Allocate funding for legal epidemiology studies within new or existing programs 1.2.3d: Oversee the completion of study documentation
Competency Statement 3	Tier 1	Tier 2	Tier 3
Communicate legal epidemiology findings, methodologies, and recommendations to lay and professional audiences	 1.3.1a: Contribute to research papers, articles, reports, or abstracts 1.3.1b: Create audience-appropriate oral and visual presentations 	 1.3.2a: Author research papers, articles, reports, and abstracts 1.3.2b: Recommend audience-appropriate communication methods for the dissemination of legal epidemiology materials 	1.3.3a: Conceptualize a strategy for the development and dissemination of written, oral, and graphic materials
	1.3.1c: Communicate legal epidemiology methods and analyses for feedback and critique	1.3.2c: Identify opportunities to disseminate methods and processes for critique	1.3:3b: Participate in peer review of findings by soliciting and receiving feedback
	1.3.1d: Identify actionable next steps on the basis of legal epidemiology findings to advance health outcomes	1.3.2d: Develop recommendations from research relevant to diverse audiences	1.3.3c: Partner with stakeholders to ensure that legal epidemiology findings are used to inform public health practice
Competency Statement 4	Tier 1 1.4.1a: Document	Tier 2 1.4.2a: Recognize	Tier 3 1.4.3a: Monitor and
	evidence about the	needs for legal	evaluate legal

Analyze the use of	influence of legal	epidemiology studies	epidemiology findings
legal epidemiology	epidemiology studies in	to inform ongoing	for their effectiveness
findings to inform	informing the ongoing	debate and reform of	and impact
health, fiscal,	debate on or reform of	related laws or legal	1.4.3b: Identify
administrative, legal,	related laws or legal	mechanisms	opportunities for
social, and political	mechanisms		replication, update,
activities			and/or expansion of
			existing legal
			epidemiology studies

Domain 2: Competencies for Legal Mapping Studies

Competency	Tier 1	Tier 2	Tier 3
Statement 1			
	2.1.1a: Obtain initial	2.1.2a: Select	2.1.3a: Set research
Identify opportunities	health- and law-related	jurisdictions,	priorities such as
for legal mapping to	background	populations, or	topics, types of studies,
inform the process,	information	outcomes to analyze	and outputs
nature, and impact of	2.1.1b: Identify	2.1.2b: Determine data	
policies and laws on	applicable current laws	sources with	
public health	and policies on an issue	information needed for	
		analysis	
	2.1.1c: Describe the	2.1.2c: Compare the	2.1.3b: Gather input
	status of the legal and	problem to gaps in	from partners and
	policy framework	current understanding	activities in the field to
	surrounding an issue	with input from a	finalize a research
		subject matter expert	question
	2.1.1d: Draft a problem	2.2.1d: Define	2.1.3c: Determine the
	statement through	objectives and scope of	feasibility of study
	background research	the study	objectives
Competency	Tier 1	Tier 2	Tier 3
Statement 2			
	2.2.1a: Collect laws or	2.2.2a: Develop	2.2.3a: Confirm the
Develop policy	policies iteratively	methods and	appropriateness of the
surveillance or legal	using online search	instruments for	legal mapping study
assessment studies to	platforms on the basis	collecting valid and	scope and coding
address specific	of background research	reliable legal or health	system with subject
research questions		data	matter experts
	2.2.1b: Generate	2 2 2b. Concult with	
		2.2.2b: Consult with	2.2.3b: Strategize a
	search string, variables	stakeholders,	research agenda across
	search string, variables of interest, definitions,	stakeholders, accrediting bodies, and	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on	stakeholders, accrediting bodies, and other partners	research agenda across
	search string, variables of interest, definitions, and coding system on the basis of initial	stakeholders, accrediting bodies, and other partners regarding legal	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial review of collected	stakeholders, accrediting bodies, and other partners regarding legal mapping standards,	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial	stakeholders, accrediting bodies, and other partners regarding legal	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial review of collected	stakeholders, accrediting bodies, and other partners regarding legal mapping standards, measures, and metrics	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial review of collected	stakeholders, accrediting bodies, and other partners regarding legal mapping standards, measures, and metrics 2.2.2c: Assign tasks to	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial review of collected	stakeholders, accrediting bodies, and other partners regarding legal mapping standards, measures, and metrics 2.2.2c: Assign tasks to team members on the	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial review of collected	stakeholders, accrediting bodies, and other partners regarding legal mapping standards, measures, and metrics 2.2.2c: Assign tasks to team members on the basis of administrative	research agenda across multiple legal mapping
	search string, variables of interest, definitions, and coding system on the basis of initial review of collected	stakeholders, accrediting bodies, and other partners regarding legal mapping standards, measures, and metrics 2.2.2c: Assign tasks to team members on the	research agenda across multiple legal mapping

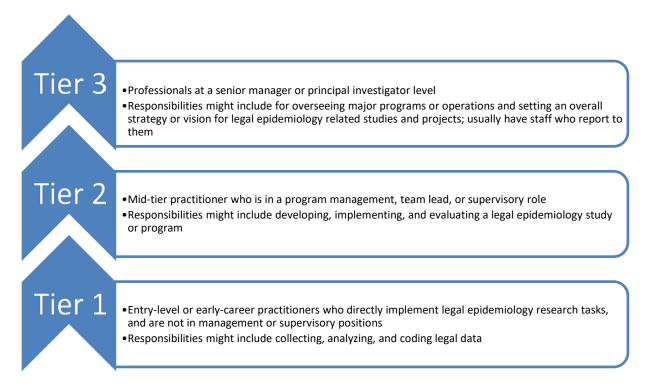
Analyze laws, sys	.1a: Apply a coding tem to collected	2.3.2a: Standardize procedures and	2.3.3a: Monitor
Analyze laws, sys			
· ·····, - · ·····, / · · · · · · · · · · · · · ·	tem to collected	procedures and	prograss and provide
policies, and political law		procedures and	progress and provide
	s and policies using	systems to ensure	objective feedback on
and programmatic an	iterative process	quality and consistency	research strategy using
priorities using		of coding	institutional knowledge
evidence-based or			and experience
	.1b: Quantify	2.3.2b: Compare	2.3.3b: Collaborate
(interesting inclusion	iations in laws or	research findings with	with partners to review
	icies between	study objectives and	legal mapping study
	isdictions or over	outcomes	methodology,
or special interests, tim			progress, and findings
,	.1c: Use relevant	2.3.2c: Identify	2.3.3c: Pursue
	abases to track and	opportunities for	opportunities for
	ess legal and policy	innovation and	innovation and
info	ormation	enhancement of	enhancement of
		methods or use of new	methods or use of new
		technology or	technology or
		resources for legal	resources
Compotency	Tier 1	epidemiology studies Tier 2	Tion 2
Competency	Tier 1	Tier Z	Tier 3
Statement 4	1e: Decelue	2 4 2a. Charletha	2.4.2e. Ensure that the
	.1a: Resolve	2.4.2a: Check the	2.4.3a: Ensure that the
	biguities and	validity and reliability	legal mapping study
-	crepancies in legal	of legal mapping data	design, process, and
	pping data	2.4.2b: Confirm	findings have met the original research
-	.1b: Identify trends		objectives
policy related to	egal mapping	research findings and limitations of legal	objectives
health		mapping study	
	.1c: Summarize	2.4.2c: Draft	2.4.3b: Confirm
	dings from the legal	conclusions from legal	conclusions in the
	pping study	mapping studies on the	context of current
l ma	PPING Study		
ma		hasis of the current	knowledge and
ma		basis of the current legal, public health	knowledge and information from the
ma		basis of the current legal, public health, and political context	knowledge and information from the field

Domain 3: Competencies for Legal Evaluation Studies

Competency	Tier 1	Tier 2	Tier 3
Statement 1			
Identify opportunities for a legal evaluation study to address existing legal, health, or other issues	3.1.1a: Identify legal evaluation needs on the basis of gaps in existing evidence (literature, legal data, and other evidence)	3.1.2a: Assess the utility of legal evaluation strategies to address identified gaps	3.1.3a: Gather support for legal evaluation from internal and external stakeholders in the field
	3.1.1b: Identify data sources and analytical tools relevant to studying research priorities	3.1.2b: Determine the relevance of interventional, infrastructural, or intersectional laws to the identified research priorities	3.1.3b: Establish research priorities on the basis of the potential for improving population health, socioeconomic or cultural disparities, and the public health system
	3.1.1c: Determine prerequisites for study development (e.g., legal mapping datasets, needs for particular expertise)	3.1.2c: Identify resources in light of the need and the feasibility of the research, including extramural funding and staff and stakeholder involvement	3.1.3c: Obtain and allocate resources for conducting a legal evaluation
Competency Statement 2	Tier 1	Tier 2	Tier 3
Design a legal evaluation to study potential associations between law and health	3.2.1a: Propose options for a research plan incorporating legal evaluation theory	3.2.2a: Operationalize key constructs and concepts in a draft legal evaluation research plan	3.2.3a: Finalize the research plan, including engagement with potentially underrepresented or underprivileged populations
	3.2.1b: Identify legal evaluation study designs with proximal and distal impacts of law	3.2.2b: Develop a logic model incorporating proposed legal evaluation study designs to inform the legal evaluation research plan	3.2.3b: Finalize a logic model, incorporating the mechanisms through which the law can deter, encourage, or compel health- related behaviors
	3.2.1c: Follow legal and ethical principles in designing the study	3.2.2c: Secure approvals for the legal evaluation	3.2.3c: Develop a fiscally sound budget that will support the

Competency	Tier 1	Tier 2	activities defined in the research plan and that is consistent with financial and ethical rules Tier 3
Statement 3			
	3.3.1a: Collect data	3.3.2a: Develop a	3.3.3a: Determine
Collect and analyze	relevant to an issue	quality control plan to	deadlines and quality
qualitative and	and appropriately	standardize analytic	targets for analyses
quantitative study data using generally	document the process	codes and outputs	3.3.3b: Monitor the
accepted research	3.3.1b: Collaborate with team members to	3.3.2b: Ensure	
methodologies	review initial results	reliability and adherence to	legal evaluation progress within budget
methodologies	3.3.1c: Ensure validity	methodology in the	and resource
	and reliability of the	collection and	limitations
	data	management of data	IIIIItations
	3.3.1d: Address	3.3.2c: Apply	3.3.3c: Analyze
	principles of	standardized	research results using
	epidemiology and	population categories	institutional knowledge
	informatics in data	or variables to data	and experience on the
	collection and analysis	analysis	topic, as well as
			general knowledge of
	-		legal principles
Competency	Tier 1	Tier 2	Tier 3
Statement 4	2.4.1 a. Identify law	2.4.2ex Make	2.4.2ex Confirm
Interpret results, draw	3.4.1a: Identify key	3.4.2a: Make	3.4.3a: Confirm
conclusions, and	findings and limitations from the data	recommendations for the interpretation of	findings according to
formulate key findings	collection and analysis	data, including, but not	geographic, socioeconomic,
toward the	collection and analysis	limited to, authority,	political, or cultural
improvement of public		credibility, currency,	factors identified
health		and authenticity	through stakeholder
	3.4.1b: Describe	3.4.2b: Interpret point	engagement
	patterns or trends in	estimates and	5-0 ·
	data across sources	confidence intervals of	
		measures of central	
		tendency and	
		dispersion, disease or	
		event frequency, and	
		measures of	
		association and impact	

FIGURE 2. Three Stages of Legal Epidemiology Career Development



Glossary

Associational studies: Scientific study of the relationship between legal data and public health data.

Behavioral statements: Demonstrable and measurable indicators of an individual's knowledge, skill, and ability.

Codebook: A codebook for a legal dataset (also known as a data dictionary) defines the variables and correlating values in the legal data. Codebooks for legal datasets include a brief description of the study and scope of data collection, any relevant technical information about the files, definitions for each variable, and definitions for each possible value of the variables.⁴

Coding: The process of converting textual into numerical information, focusing on objectively measurable features (i.e., dates, parties, and penalties).⁵

Investigational studies: Investigation of the relationship between legal data and governmental functions, health outcomes, or cost outcomes through qualitative interviews.

Legal assessments: Cross-sectional, scientific collection, and analysis of codified legal provisions important to health across jurisdictions.

Legal dataset: A collection of coded legal provisions for scientific analysis.

Legal epidemiology: The scientific study and deployment of law as a factor in the cause, distribution, and prevention of disease and injury in a population.

Legal epidemiology practitioners: Public health lawyers, public health scientists, and public health practitioners who study the relationship between law and population health.⁶

Legal epidemiology principles: The fundamental concepts of understanding, implementing, and evaluating laws to change behaviors and environment.⁷

Legal evaluations: Comparative analyses of legal data with health, cost, or systems data.

Legal mapping: Comparative law analyses on topics important to health.

Policy surveillance: The ongoing, systematic collection, analysis, interpretation, and dissemination of information about a given body of public health law and policy.

Protocol: A clearly defined description of the type of law to be studied, search methods for databases, and a coding scheme identifying features of laws.⁸

⁴ See Evan D. Anderson et al., <u>Public Health Law Research: Theory and Methods</u> (Alexander C. Wagenaar & Scott C. Burris eds., Jossey-Bass 2013).

⁵ See id.

⁶ See Burris, supra note 2..

⁷ See id.

⁸ See Anderson, supra note 4.

Translation: The interpretation of legal expertise into actionable knowledge to guide both lawyers and nonlawyers in policy development, implementation, and advocacy.⁹

Scoping: A method used to define the parameters of the population, disease, and law to be studied in order to develop effective coding schemes.

⁹ See Burris, supra note 2..